# Condensed interim consolidated financial statements of MTY Food Group Inc.

For the nine-month periods ended August 31, 2015 and August 31, 2014

#### Condensed interim consolidated statements of income

For the three and nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

Notice : The condensed interim consolidated financial statements of MTY Food Group Inc. for the nine-month periods ended August 31, 2015 and August 31, 2014 have not been reviewed by an external auditor.

	Notes	Three months ended August 31, 2015	Nine months ended August 31, 2015	Three months ended August 31, 2014	Nine months ended August 31, 2014
	4	\$	\$	\$ (Restated)	\$ (Restated)
Revenue	19 and 25	35,003	105,722	30,234	85,238
Expenses					
Operating expenses Depreciation . property, plant and	20 and 25	21,663	68,515	19,735	53,848
equipment		365	1,138	248	864
Amortization intangible assets		1,722	5,117	1,486	4,372
Interest on long-term debt		108	341	131	361
		23,858	75,111	21,600	59,445
Other income (charges)					
Foreign exchange gain/(loss)		(185)	(27)	(13)	16
Interest income/(loss)		(31)	<b>1</b> 1	47	54
Impairment of goodwill	12	_	(200)		
Gain on redemption of preferred shares		—	—	100	100
Gain on disposal of property, plant and equipment and intangibles		494	1,362	736	1,090
		278	1,146	870	1,260
Income before taxes		11,423	31,757	9,504	27,053
Income taxes	24				
Current	24	2,946	7,736	2,650	6,667
Deferred		257	988	(234)	549
		3,203	8,724	2,416	7,216
Net income		8,220	23,033	7,088	19,837
Net income attributable to:					
Owners		8,176	22,896	7,102	19,905
Non-controlling interests		44	137	(14)	(68)
-		8,220	23,033	7,088	19,837
Earnings per share	17				
Basic		0.43	1.20	0.37	1.04
Diluted		0.43	1.20	0.37	1.04
				0.01	

Condensed interim consolidated statements of comprehensive income

For the three and nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

	Notes	Three months ended August 31, 2015	Nine months ended August 31, 2015	Three months ended August 31, 2014	Nine months ended August 31, 2014
		\$	\$	\$	\$
	4			(Restated)	(Restated)
Net income		8,220	23,033	7,088	19,837
Items that may be reclassified subsequently to profit or loss Foreign exchange impact of foreign					
subsidiaries		160	(134)	(14)	(20)
Other comprehensive income (loss)		160	(134)	(14)	(20)
Total comprehensive income		8,380	22,899	7,074	19,817
Total comprehensive income attributable to:					
Owners		8,336	22,762	7,046	19,843
Non-controlling interest		44_	137	28	(26)
		8,380	22,899	7,074	19,817

### Condensed interim consolidated statements of changes in shareholders' equity

For the three and nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

	Equity attributable to owne						
	Capital stock	Contributed surplus	Accumulated other comprehen- sive income	Retained earnings	Total	Equity attributable to non- controlling interest	Total
	\$	\$	\$	\$	\$	\$	\$
				(Restated, Note 4)	(Restated, Note 4)	(Restated, Note 4)	(Restated, Note 4)
Balance as at December 1, 2013	19,792	481	6	106,035	126,314	4,549	130,863
Net income for the nine-month period ended August 31, 2014				19,905	19,905	(68)	19,837
Other comprehensive income			(20)		(20)		(20)
Acquisition of a portion of the non-controlling interest in 7687567 Canada Inc. (Note 4)				(407)	(407)	107	(300)
Acquisition of 8825726 Canada Inc.				•	•	300	300
Dividends				(4,876)	(4,876)	(55)	(4,931)
Balance as at August 31, 2014	19,792	481	(14)	120,657	140,916	4,833	145,749
Net income and comprehensive income for the three-month period from September 1, 2014 to November 30, 2014			•	5,299	5,299	48	5,347
Dividends				(1,625)	(1,625)		(1,625)
Balance as at November 30, 2014	19,792	481	(14)	124,331	144,590	4,881	149,471
Net income for the nine-month period ended August 31, 2015	_	_	_	22,896	22,896	137	23,033
Other comprehensive income	_	_	(134)	_	(134)	_	(134)
Acquisition of a portion of the non-controlling interest in 7687567 Canada Inc. (Note 4)	_	_	_	(23)	(23)	123	100
Acquisition of the non-controlling interest in 9286-5591 Quebec Inc. (Note 4)	_	_	_	3,817	3,817	(4,617)	(800)
Dividends	_	_	_	(5,736)	(5,736)	(30)	(5,766)
Balance as at August 31, 2015	19,792	481	(148)	145,285	165,410	494	165,904

	August 31, 2015	August 31, 2014	
	\$	\$	
\$0.300 per common share (2014 - \$0.255 per common share)	5,736	4,876	

Condensed interim consolidated statements of financial position

As at August 31, 2015 and November 30, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

		August 31,	November 30,	December 1,
	Notes	2015	2014	2013
		\$	\$	\$
	4		(Restated)	(Restated)
Assets				
Current assets				
Cash		26,998	6,701	6,113
Accounts receivable	7	18,748	16,809	14,855
Inventories	8	2,250	2,294	2,231
Loans receivable	9	144	181	400
Prepaid expenses and deposits		857	1,045	492
		48,997	27,030	24,091
Loans receivable	9	360	505	578
Property, plant and equipment	10	10,215	9,855	9,355
Intangible assets	11	109,118	107,484	97,026
Goodwill	12	54,771	54,574	46,295
		223,461	199,448	177,345
Liabilities and Shareholders' equity				
Liabilities				
Current liabilities				
Line of credit	13	6,500	11,750	12,000
Accounts payable and accrued liabilities		22,040	14,151	13,453
Provisions	14	3,101	3,053	1,791
Income taxes payable		1,464	716	414
Deferred revenue and deposits	15	6,219	3,709	3,655
Current portion of long-term debt	16	8,667	6,854	5,914
	-	47,991	40,233	37,227
		,	,	
Long-term debt	16	2,360	3,814	3,979
Deferred income taxes		7,206	5,930	5,276
	·	57,557	49,977	46,482
	-	•••,•••	10,011	10,102

Commitments, guarantee and contingent liabilities

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Condensed interim consolidated statements of financial position (continued)

As at August 31, 2015 and November 30, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

	Notes	August 31, 2015	November 30, 2014	December 1, 2013
		\$	\$	\$
	4		(Restated)	(Restated)
Shareholders' equity				
Equity attributable to owners				
Capital stock		19,792	19,792	19,792
Contributed surplus		481	481	481
Accumulated other comprehensive income		(148)	(14)	6
Retained earnings		145,285	124,331	106,035
		165,410	144,590	126,314
Equity attributable to non-controlling interest		494	4,881	4,549
		165,904	149,471	130,863
		223,461	199,448	177,345

The accompanying notes are an integral part of the condensed interim consolidated financial statements.

Approved by the Board on October 7, 2015

\_\_\_\_\_\_, Director

\_\_\_\_\_, Director

Condensed interim consolidated statements of cash flows

For the three and nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

	Notes	Three months ended August 31, 2015 \$	Nine months ended August 31, 2015 \$	Three months ended August 31, 2014 \$	Nine months ended August 31, 2014 \$
	4	φ	φ		
Operating activities	4			(Restated)	(Restated)
Net income		8,220	23,033	7,088	19,837
Items not affecting cash:		-, -	-,	,	-,
Interest on long-term debt		108	341	131	361
Depreciation . property, plant and					
equipment		365	1,138	248	864
Amortization intangible assets		1,722	5,117	1,486	4,372
Gain on disposal of property, plant and equipment and intangibles		(494)	(1,362)	(736)	(1,090)
Unrealized foreign exchange gain (loss)		20	(1,002)	(130)	(1,030)
Unrealized foreign exchange gain (loss) on			()	()	(-)
other comprehensive income		160	(134)	(14)	(20)
Gain on redemption of preferred shares		_	—	(100)	(100)
Impairment of goodwill		—	200	•	•
Income tax expense		3,203	8,724	2,416	7,216
Deferred revenue		(377)	2,445	436	390
		12,927	39,458	10,938	31,828
Income tax refunds received		25	25	148	323
Income taxes paid		(1,663)	(7,076)	(2,093)	(7,002)
Interest paid		(1,000)	(149)	(2,000)	(177)
Changes in non-cash working capital items	26	6,601	4,960	(946)	(1,935)
Cash flows provided by operating activities		17,842	37,218	8,040	23,037
Investing activities					
Net cash outflow on acquisitions		_	(4,977)	(11,391)	(11,391)
Additions to property, plant and equipment		(521)	(1,965)	(97)	(384)
Additions to intangible assets		(4)	(35)	(138)	(163)
Adjustment to price of acquisition		—	—	•	(207)
Acquisition of additional interest in 7687567 Canada Inc.	4	_	100		
Acquisition of the non-controlling interest in	7				
9286-5591 Quebec Inc.	4	—	(800)		
Proceeds on disposal of property, plant and					
equipment		706	2,765	1,037	1,760
Cash flows provided by(used in) investing activities		181	(4,912)	(10,589)	(10,385)
		101	(7,312)	(10,509)	(10,303)

Condensed interim consolidated statements of cash flows (continued)

For the three and nine-month periods ended August 31, 2015 and August 31, 2014

(unaudited)

(In thousands of Canadian dollars, except per share amounts)

	Notes	Three months ended August 31, 2015	Nine months ended August 31, 2015	Three months ended August 31, 2014	Nine months ended August 31, 2014
		\$	\$	\$	\$
	4			(Restated)	(Restated)
Financing activities					
Issuance of bankeros acceptance		3,500	15,500	8,000	8,000
Repayment of bankercs acceptance		(4,000)	(20,750)	•	(12,000)
Issuance of shares to non-controlling interest of subsidiaries		_	_	300	300
Share buyback paid to non-controlling shareholder		_	_	(300)	(300)
Repayment of long-term debt		(141)	(1,018)	(50)	(563)
Dividends paid to non-controlling shareholders					
of subsidiaries		_	(30)	(25)	(55)
Dividends paid		(1,912)	(5,736)	(1,626)	(4,876)
Cash flows provided by (used in) financing activities	5	(2,553)	(12,034)	6,299	(9,494)
Net increase in cash		15,470	20,272	3,750	3,158
Cash, beginning of period		11,528	6,701	5,521	6,113
Cash acquired			25		
Cash, end of period		26,998	26,998	9,271	9,271

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

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**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 1. Description of the business

MTY Food Group Inc. (the Company+) is a franchisor in the quick service food industry. Its activities consist of franchising and operating corporate-owned locations under a multitude of banners. The Company also operates a distribution center and a food processing plant, both of which are located in the province of Quebec.

The Company is incorporated under the Canada Business Corporations Act and is listed on the Toronto Stock Exchange. The Companys head office is located at 8150, Autoroute Transcanadienne, Suite 200, Ville Saint-Laurent, Quebec.

#### 2. Basis of preparation

The condensed interim consolidated financial statements have been prepared on a historical cost basis, except for derivative financial instruments that have been measured at fair value and for provisions that have been measured at managements best estimate. The condensed interim consolidated financial statements are presented in Canadian dollars, which is the functional currency of the Company, and tabular amounts are rounded to the nearest thousand (\$000) except when otherwise indicated.

#### Statement of compliance

The Companys condensed interim consolidated financial statements have been prepared in accordance with IAS 34 Interim Financial Reporting and apply the same accounting policies as those described in the Companys annual consolidated financial statements for the year ended November 30, 2014, prepared in accordance with International Financial Reporting Standards (%FRS+), issued by the International Accounting Standards Board (%ASB+).

These condensed interim consolidated financial statements do not include all of the information required under IFRS for complete financial statements and should therefore be read in conjunction with the Companys annual consolidated financial statements for the year ended November 30, 2014. The Companys annual consolidated financial statements are available on the SEDAR website at <u>www.sedar.com</u> and on the Companys website at <u>www.mtygroup.com</u>.

These condensed interim consolidated financial statements were authorized for issue by the Board of Directors on October 7, 2015.

#### Seasonality of interim operations

The operations of the Company can be seasonal and the results of operations for any interim period are not necessarily indicative of the results of operation for the full fiscal year or any future period.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 2. Basis of preparation (continued)

#### Estimates, judgments and assumptions

The preparation of the condensed interim consolidated financial statements in accordance with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, the disclosure of contingent assets and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. These estimates and assumptions are based on historical experience, other relevant factors and expectations of the future and are reviewed regularly. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future period affected. Actual results may differ from these estimates.

In preparing these condensed interim consolidated financial statements, the significant judgments made by management in applying the Companys accounting policies and key sources of estimation of uncertainty are as those applied and described in the Companys audited annual consolidated financial statements for the year ended November 30, 2014.

#### 3. Adoption of IFRS standards

The following standards issued by the IASB were adopted by the Company on December 1, 2014.

#### Amendments to IAS 32, Financial Instruments: Presentation

The amendments to IAS32 clarify the requirements for offsetting a financial asset and liability in the financial statements. The implementation of these amendments did not have a significant impact on the Companys condensed interim consolidated financial statements.

### 4. Consolidation

#### a) Subsidiaries

An entity is considered as a subsidiary when it is controlled by the Company or indirectly through its subsidiaries. A Company controls an entity if and only if it has all of the following:

- Holds power over the entity;
- Is exposed or has rights to variable returns from its involvement with the entity; and
- Has the ability to use its power over the entity to affect the amount of returns it obtains.

Management must make significant judgments when it assesses these various elements and all related facts and circumstances as a whole to determine whether control exists.

The Company reassesses whether it controls an entity if facts and circumstances indicate that one or more of the above-listed points have changed. The consolidated financial statements include the Companys accounts and the accounts of its subsidiaries. Subsidiaries are consolidated from the date the Company obtains control until the date the Company ceases to have control. All intercompany balances, revenues and expenses and cash flows are fully eliminated upon consolidation. When necessary, adjustments are made to the financial statements of the subsidiaries in order to align their accounting policies with those of the Company.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 4. Consolidation (continued)

#### b) Non-controlling interests

Non-controlling interests are recognized in equity separately from the equity attributable to the Companys shareholders. Changes in the Companys ownership interests in a subsidiary that do not result in loss of control over that subsidiary are recognized in equity. The carrying amounts of equity attributable to the Companys shareholders and of non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries.

#### Changes in non-controlling interests

In March, 2015, the Company acquired the remaining 20% non-controlling interests of 9286-5591 Quebec Inc. (Thaï Zone), for \$800. Following the transaction, 9286-5591 Quebec Inc. has become a wholly-owned subsidiary.

#### Changes in basis of consolidation

In September, 2013, the Company put their 51% investment in 7687567 Canada Inc., a food processing plant in Saint-Romuald, Quebec, up for sale. The investment was then reclassified as an investment in subsidiary held-for-sale.

In July 2014, the Company acquired the interest of one of the minority shareholders for \$300 in order to facilitate a restructuring of the plants operations. Following this transaction, the Company owned 91% of the shares of 7687567 Canada Inc.

In December, 2014, the Company increased its ownership of 7687567 Canada Inc. to 99% through the conversion of a \$750 investment, which diluted the minority shareholder ownership. The cash call was required to help finance the operations of the subsidiary.

In May 2015, the Company deemed the future sale of 7687567 Canada Inc. no longer probable in the near future and as such, reclassified the investment from a subsidiary held-for-sale to a consolidated subsidiary. Prior period amounts, including those for the first quarter of 2015, on the condensed interim consolidated statements of income and of comprehensive income, and the statements of financial position have been restated for the change in classification.

#### 5. Future accounting changes

A number of new standards, interpretations and amendments to existing standards were issued by the International Accounting Standard Board (%ASB+) that are not yet effective for the period ended August 31, 2015, and have not been applied in preparing these condensed interim consolidated financial statements.

The following standards may have a material impact on the condensed interim consolidated financial statements of the Company:

Effective for annual periods beginning on or after:

IFRS 9 Financial Instruments	January 1, 2018	Early adoption permitted
IFRS 15 Revenue from contracts with customers	January 1, 2018	Early adoption permitted

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 5. Future accounting changes (continued)

IFRS 9 replaces the guidance in IAS 39 Financial Instruments: Recognition and Measurement. The Standard includes requirements for recognition and measurement, impairment, derecognition and general hedge accounting. The IASB completed its project to replace IAS 39 in phases, adding to the standard as it completed each phase. The version of IFRS 9 issued in 2014 supersedes all previous versions; however, for a limited period, previous versions of IFRS 9 may be adopted early if not already done so, provided the relevant date of initial application is before May 1, 2015. IFRS 9 does not replace the requirement for portfolio fair value hedge accounting for interest risk since this phase of the project was separated from IFRS project due to the longer term nature of the macro hedging project which is currently at the discussion paper phase of the due process Consequently, the exception in IAS 39 for fair value hedge of an interest rate exposure of a portfolio of financial assets or financial liabilities continues to apply.

IFRS 15 replaces the following standards: IAS 11 Construction Contracts, IAS 18 Revenue, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfers of Assets from Customers and SIC-31 Revenue. Barter Transactions Involving Advertising Services. This new standard sets out the requirements for recognizing and disclosing revenue that apply to all contracts with customers.

The Company is in the process of determining the extent of the impact of these standards on its condensed interim consolidated financial statements.

#### 6. Business acquisitions

#### I) 2015 acquisition

On December 18, 2014, the Company acquired the assets of Manchu Wok, Wasabi Grill & Noodle and SenseAsian for a total consideration of \$7,889. The purpose of the transaction was to further diversify the Companys range of offering.

	2015
	\$
Consideration paid:	
Purchase price	7,889
Discount on non-interest bearing holdback	(81)
Net obligations assumed	(1,662)
Net purchase price	6,146
Holdbacks (Note 16)	(1,169)
Net cash outflow	4,977

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 6. Business acquisitions (continued)

The preliminary purchase price allocation is as follows:

	2015
	\$
Net assets acquired:	
Current assets	
Cash	25
Inventories	146
Prepaid expense and deposits	309
	480
Property, plant and equipment	930
Franchise rights	1,003
Trademark	5,596
Goodwill <sup>(1)</sup>	397
	8,406
Current liabilities	
Security & construction deposits	1,768
Deferred revenues	65
Gift card liability	139
Deferred income taxes	288
	2,260
Net purchase price	6,146

<sup>(1)</sup> Goodwill is deductible for tax purposes

Goodwill reflects how the acquisition will impact the Companys ability to generate future profits in excess of existing profits. The consideration paid mostly relates to combined synergies, related mainly to revenue growth. These benefits are not recognized separately from goodwill as they do not meet the recognition criteria for identifiable intangible assets.

Total expenses incurred related to acquisition costs amounted to \$80 and are included in the Companys condensed interim consolidated statement of income.

The purchase price allocation is still preliminary as post-closing adjustments have not been finalized.

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**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 6. Business acquisitions (continued)

#### II) 2014 acquisition

On July 21, 2014, a 90% owned subsidiary of the Company acquired the Canadian assets of Madisons New York Grill & Bar. The total consideration for the transaction was \$12,925. The transaction was effective July 18, 2014. The purpose of the transaction was to diversify the Companys range of offering as well as to complement existing MTY brands.

	2014
	\$
Consideration paid:	
Purchase price	12,925
Net obligations assumed	(284)
Net purchase price	12,641
Balance of sale (Note 16)	(1,250)
Net cash outflow	11,391
Sources of funds:	
Cash	2,700
Issuance of shares to non-controlling interest	300
Balance of sale (Note 16)	1,250
Line of credit (Note 13)	7,141
	11,391
	2014
The purchase price allocation is as follows:	\$
Net assets acquired:	
Assets	
Lease deposits	66
Franchise rights	6,846
Trademark Goodwill <sup>(1)</sup>	3,410
Goodwill	2,895
Current liabilities	13,217
Gift card liability	350
Deferred income taxes	226
	576
Net purchase price	12,641

<sup>(1)</sup> Goodwill is deductible for tax purposes

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 6. Business acquisitions (continued)

#### II) 2014 acquisition (continued)

Goodwill reflects how Madisons acquisition will impact the Company a ability to generate future profits in excess of existing profits. The consideration paid mostly relates to combined synergies, related mainly to revenue growth. These benefits are not recognized separately from goodwill as they do not meet the recognition criteria for identifiable intangible assets.

Total expenses incurred related to acquisition costs amounted to \$nil.

The purchase price allocation is still preliminary as post-closing adjustments have not been finalized.

#### III) 2014 acquisition

On October 31, 2014, the Company acquired the assets of Café Depôt, Muffin Plus, Sushi-Man and Fabrika for a total consideration of \$13,950. The purpose of the transaction was to further diversify the Companys range of offering.

	2014
	\$
Consideration paid:	
Purchase price	13,950
Discount on non-interest bearing holdback	(75)
Net obligations assumed	(10)
Net purchase price	13,865
Holdbacks	(975)
Net cash outflow	12,890
The preliminary purchase price allocation is as follows:	
	2014
	\$
Net assets acquired:	
Current assets	
Cash	13
Accounts receivable	14
Inventories	77
Prepaid expense and deposits	116
	220
Property, plant and equipment	1,743
Franchise rights	3,717
Trademark	3,763
Goodwill <sup>(1)</sup>	5,127
	14,570

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 6. Business acquisitions (continued)

#### III) 2014 acquisition (continued)

	2014
	\$
Current liabilities	
Accrued liabilities	418
Deferred revenues	122
	540
Deferred income taxes	165
	705
Net purchase price	13,865

<sup>(1)</sup> Goodwill is deductible for tax purposes

Goodwill reflects how the acquisition will impact the Companys ability to generate future profits in excess of existing profits. The consideration paid mostly relates to combined synergies, related mainly to revenue growth. These benefits are not recognized separately from goodwill as they do not meet the recognition criteria for identifiable intangible assets.

Total expenses incurred related to acquisition costs amounted to \$nil.

The purchase price allocation is still preliminary as post-closing adjustments have not been finalized.

#### IV) 2014 acquisition

On November 7, 2014, the Company acquired the franchising operations of Van Houtte Café Bistros for a total consideration of \$950. The purpose of the transaction was to further diversify the Companys range of offerings.

	2014
	\$
Consideration paid	
Purchase price	950
Net obligations assumed	(153)
Net purchase price	797
Payable to vendor after closing	(185)
Net cash outflow	612

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 6. Business acquisitions (continued)

#### IV) 2014 acquisition (continued)

The purchase price allocation is as follows:

	2014
Assets	\$
Accounts receivables	13
Inventories	1
	14
Property, plant and equipment	45
Franchise rights	518
Perpetual license	347
Goodwill <sup>(1)</sup>	50
	974
Gift cards	(19)
Accounts payable and accrued liabilities	(108)
Deferred Revenues	(27)
	(154)
Deferred taxes	(23)
Net purchase price	797

<sup>(1)</sup> Goodwill is deductible for tax purposes

Goodwill reflects how the acquisition will impact the Companys ability to generate future profits in excess of existing profits. The consideration paid mostly relates to combined synergies, related mainly to revenue growth. These benefits are not recognized separately from goodwill as they do not meet the recognition criteria for identifiable intangible assets.

Total expenses incurred related to acquisition costs amounted to \$nil.

The purchase price allocation is still preliminary as post-closing adjustments have not been finalized.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 7. Accounts receivable

The following table provides details on trade accounts receivable not past due, past due and the related allowance for doubtful accounts:

	August 31, 2015	November 30, 2014
	\$	\$ (Restated, Note 4)
Total accounts receivable	24,133	21,114
Less : Allowance for doubtful accounts	5,385	4,305
Total accounts receivable, net	18,748	16,809
Of which:		
Not past due	12,714	11,692
Past due for more than one day but for no more than 30 days	945	635
Past due for more than 31 days but for no more than 60 days	1,130	914
Past due for more than 61 days	3,959	3,568
Total accounts receivable, net	18,748	16,809
Allowance for doubtful accounts beginning of year Additions Reversals Write-off	4,305 1,456 (177) (199)	2,287 3,002 (65) (919)
Allowance for doubtful accounts end of period	5,385	4,305

The Company has recognized an allowance for doubtful accounts based on past experience, outlet-specific situation, counterparty current financial situation and age of the receivables.

Trade receivables disclosed above include amounts that are past due at the end of the reporting period and for which the Company has not recognized an allowance for doubtful accounts because there was no significant change in the credit quality of the counterparty and the amounts are therefore considered recoverable. The Company does not hold any collateral or other credit enhancements over these balances nor does it have the legal right of offset against any amounts owed by the Company to the counterparty.

The concentration of credit risk is limited due to the fact that the customer base is large and unrelated.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

#### 8. Inventories

	August 31, 2015	November 30, 2014
	\$	\$ (Restated, Note 4)
Raw materials	1,799	1,531
Finished goods	451	763
Total inventories	2,250	2,294

Inventories are presented net of a \$6 allowance for obsolescence (\$13 as at November 30, 2014). All of the inventories are expected to be sold within the next twelve months.

Inventories expensed during the three and nine-month periods ended August 31, 2015 were \$5,326 and \$17,025 (2014 - \$4,300 and \$17,297).

#### 9. Loans receivable

The loans receivable generally result from the sales of franchises and of various advances to certain franchisees and consist of the following:

	August 31, 2015	November 30, 2014
	\$	\$
Loans receivable, carrying no interest and without terms of repayment Loans receivable bearing interest between nil and 11% per	15	15
annum, receivable in monthly instalments of \$18 in aggregate, including principal and interest, ending in March 2021	489	671
	504	686
Current portion	(144)	(181)
	360	505

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 9. Loans receivable (continued)

The capital repayments in subsequent years will be:

	\$
2016	144
2017	244
2018	72
2019	12
2020	11
Thereafter	21
	504

### 10. Property, plant and equipment

			Leasehold improve-		Computer	Rolling	
Cost	Land	Buildings	ments	Equipment	hardware	stock	Total
	\$	\$	\$	\$	\$	\$	\$
	(restated, note 4)		(restated, note 4)				
Balance at							
December 1, 2013	1,825	3,584	3,232	4,142	435	30	13,248
Additions	•	37	123	301	131	42	634
Disposals	•	•	(914)	(672)	(18)	-	(1,604)
Additions through business							
combinations	•	•	782	1,006	•	-	1,788
Balance at							
November 30, 2014	1,825	3,621	3,223	4,777	548	72	14,066
Additions	—	51	1,171	665	78	—	1,965
Disposals	(375)	(219)	(449)	(783)	(143)	—	(1,969)
Additions through business							
combinations		_	418	512		_	930
Balance at							
August 31, 2015	1,450	3,453	4,363	5,171	483	72	14,992

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 10. Property, plant and equipment (continued)

Accumulated			Leasehold improve-		Computer	Rolling	
depreciation	Land	Buildings	ments	Equipment	hardware	stock	Total
	\$	\$	\$	\$	\$	\$	\$
		(restated, note 4)	(restated, note 4)	(restated, note 4)	(restated, note 4)		(restated, note 4)
Balance at December 1,			1 700	4 0 0 0	o= (		
2013	•	454	1,738	1,399	274	28	3,893
Eliminated on disposal of				(- (-)	(1-2)		()
assets	•	•	(508)	(247)	(18)	•	(773)
Depreciation expense		140	424	462	62	3	1,091
Balance at November 30,							
2014	•	594	1,654	1,614	318	31	4,211
Eliminated on disposal of							
assets	—	(31)	(167)	(234)	(142)	—	(574)
Foreign exchange	—	—	1	1	—	—	2
Depreciation					••	-	
expense		105	423	547	60	3	1,138
Balance at August 31, 2015		668	1,911	1,928	236	34	4,777
			l easehold				

Carrying amounts	Land	Buildings	Leasehold improve- ments	Equipment	Computer hardware	Rolling stock	Total
	\$	\$	\$	\$	\$	\$	\$
	(restated, note 4)	(restated, note 4)	(restated, note 4)	(restated, note 4)	(restated, note 4)		(restated, note 4)
November 30, 2014	1,825	3,027	1,569	3,163	230	41	9,855
August 31, 2015	1,450	2,785	2,452	3,243	247	38	10,215

Land, buildings and equipment with a carrying amount of \$3,146 as at August 31, 2015 (\$3,114 as at November 30, 2014) have been pledged as security to secure borrowings of the Company food processing division.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 11. Intangible assets

Cost	Franchise and master franchise rights <sup>(1)</sup>	Trademarks	Step-in rights	Leases	Other <sup>(2)</sup>	Total
	\$	\$	\$	\$	\$	\$
Balance at						
December 1, 2013	58,423	50 242	1,199	1,000	349	110 212
Additions	215	58,242 25	1,199	1,000	549 7	119,213 247
	215				1	(2,356)
Impairment	•	(2,356)			•	(2,350)
Acquisition through business						
combinations	11,080	7,173			347	18,600
Balance at	,	,				,
November 30,						
2014	69,718	63,084	1,199	1,000	703	135,704
Additions	—	7	—	—	28	35
Disposals	—	_	—	(92)	(132)	(224)
Foreign exchange	163	—	—	—	—	163
Acquisition through						
business	4 002	5 500				6 500
combinations	1,003	5,596				6,599
Balance at August 31,						
August 51.						
	70.884	68.687	1.199	908	599	142.277
2015	70,884	68,687	1,199	908	599	142,277
		68,687	1,199	908	599	142,277
	70,884 Franchise and master	68,687	1,199	908	599	142,277
2015 Accumulated	Franchise and master franchise		Step-in	908		
2015	Franchise and master franchise rights <sup>(1)</sup>	68,687 Trademarks		908 Leases	599 Other <sup>(2)</sup>	<b>142,277</b> Total
2015 Accumulated	Franchise and master franchise		Step-in			
2015 Accumulated amortization Balance at	Franchise and master franchise rights <sup>(1)</sup>	Trademarks	Step-in rights	Leases	Other <sup>(2)</sup>	Total
2015 Accumulated amortization Balance at December 1,	Franchise and master franchise rights <sup>(1)</sup> \$	Trademarks	Step-in rights \$	Leases \$	Other <sup>(2)</sup> \$	Total \$
2015 Accumulated amortization Balance at December 1, 2013	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342	Trademarks	Step-in rights \$ 20	Leases \$ 840	Other <sup>(2)</sup> \$ 33	Total \$ 22,235
2015 Accumulated amortization Balance at December 1, 2013 Amortization	Franchise and master franchise rights <sup>(1)</sup> \$	Trademarks	Step-in rights \$	Leases \$	Other <sup>(2)</sup> \$	Total \$
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342	Trademarks	Step-in rights \$ 20	Leases \$ 840	Other <sup>(2)</sup> \$ 33	Total \$ 22,235
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30,	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704	Trademarks	Step-in rights \$ 20 120	Leases \$ 840 83	Other <sup>(2)</sup> \$ 33 78	Total \$ 22,235 5,985
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342	Trademarks	Step-in rights \$ 20	Leases \$ 840	Other <sup>(2)</sup> \$ 33	Total \$ 22,235
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30,	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704	Trademarks	Step-in rights \$ 20 120	Leases \$ 840 83 923	Other <sup>(2)</sup> \$ 33 78 111	Total \$ 22,235 5,985
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014 Eliminated on disposal of assets	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704 27,046	Trademarks	Step-in rights \$ 20 120	Leases \$ 840 83	Other <sup>(2)</sup> \$ 33 78	Total \$ 22,235 5,985 28,220 (217)
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014 Eliminated on disposal of assets Foreign exchange	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704 27,046 <b></b> 39	Trademarks	Step-in rights \$ 20 120 140	Leases \$ 840 83 923 (92) 	Other <sup>(2)</sup> \$ 33 78 111 (125)	Total \$ 22,235 5,985 28,220 (217) 39
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014 Eliminated on disposal of assets Foreign exchange Amortization	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704 27,046	Trademarks	Step-in rights \$ 20 120	Leases \$ 840 83 923	Other <sup>(2)</sup> \$ 33 78 111	Total \$ 22,235 5,985 28,220 (217)
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014 Eliminated on disposal of assets Foreign exchange Amortization Balance at	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704 27,046 <b></b> 39	Trademarks	Step-in rights \$ 20 120 140	Leases \$ 840 83 923 (92) 	Other <sup>(2)</sup> \$ 33 78 111 (125)	Total \$ 22,235 5,985 28,220 (217) 39
2015 Accumulated amortization Balance at December 1, 2013 Amortization Balance at November 30, 2014 Eliminated on disposal of assets Foreign exchange Amortization	Franchise and master franchise rights <sup>(1)</sup> \$ 21,342 5,704 27,046 <b></b> 39	Trademarks	Step-in rights \$ 20 120 140	Leases \$ 840 83 923 (92) 	Other <sup>(2)</sup> \$ 33 78 111 (125)	Total \$ 22,235 5,985 28,220 (217) 39

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 11. Intangible assets (continued)

Carrying amounts	Franchise and master franchise rights <sup>(1)</sup>	Trademarks	Step-in rights	Leases	Other <sup>(2)</sup>	Total
	\$	\$	\$	\$	\$	\$
November 30, 2014	42,672	63,084	1,059	77	592	107,484
August 31, 2015	38,896	68,687	969	32	534	109,118

(1) Franchise and master franchise rights include an amount of \$1,500 (\$1,500 as at November 30, 2014) of unamortizable master franchise right. The master franchise right has no specific terms and is valid for as long as the Company does not default on the agreement.

<sup>(2)</sup> Other items include \$347 (\$347 as at November 30, 2014) of unamortizable licenses with an indefinite term.

Indefinite life intangibles, which consist of trademarks, master franchise rights and perpetual licenses have been allocated for impairment testing purposes to the following cash generating units:

	August 31, 2015November 30, 2014	
	\$	\$
Taco Time	1,500	1,500
La Crémière	9	9
Croissant Plus	125	125
Cultures	500	500
Thai Express	145	145
Mrs Vanelli <b>g</b>	2,700	2,700
Sushi Shop	1,600	1,600
Tutti Frutti	1,100	1,100
Коуа	1,253	1,253
Country Style	1,740	1,740
Valentine	3,338	3,338
Jugo Juice	5,425	5,425
Mr. Sub	11,313	11,307
Koryo	1,135	1,135
Mr. Souvlaki	300	300
Extreme Pita	8,001	8,001
Mucho Burrito	9,816	9,816
ThaïZone	7,417	7,417
Madisons New York Grill & Bar	3,410	3,410
Café Dépôt	2,959	2,959
Muffin Plus	371	371
Sushi-Man	434	434

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 11. Intangible assets (continued)

	August 31,	November 30,
	2015	2014
	\$	\$
Van Houtte	347	347
Manchu Wok	5,596	
	70,534	64,931

#### 12. Goodwill

The changes in the carrying amount of goodwill are as follows:

	August 31, 2015	November 30, 2014
	\$	\$ (restated, note 4)
Balance, beginning of year Impairment of 7687567 Canada Inc. goodwill Additional amounts recognized from	54,574 (200)	46,295
business acquisitions (Note 6) Balance, end of period	<u>397</u> 54,771	8,279 54,574

Goodwill was not allocated to individual CGUs; the Company has determined that the valuation of goodwill cannot be done at the CGU level, since the strength of the network comes from grouping the many banners from which the goodwill arose from. As a result, goodwill is tested as a whole, at the franchising operating segment level.

An impairment was taken for the goodwill associated with 7687567 Canada Inc. upon the reconsolidation of the subsidiary (note 4). The original valuation of the goodwill was primarily associated to a contract that was contributed to the business by one of the minority shareholders at inception. This contract was terminated in 2015.

### 13. Credit facilities

As at August 31, 2015, the Company has access to an authorized revolving credit facility of \$30,000 and a treasury risk facility of \$1,000. One of the Companys subsidiaries also has access to a \$10,000 credit facility under the same terms and conditions. Bank indebtednesss are secured by a moveable hypothec on all the assets of the Company.

The revolving credit facility bears interest at the bank¢ prime rate for advances in C\$ (or the bank¢ U.S. base rate for advance in US\$) plus a margin not exceeding 0.5% established based on the Company¢ funded debt/EBITDA ratio. As at August 31, 2015, the bank¢ prime rate was 2.70%.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 13. Credit facilities (continued)

The treasury risk facility bears interest at the market rate as determined by the lendercs treasury department.

Under the terms of the credit facilities, the Company must satisfy a funded debt to EBITDA ratio of 2 to 1 and a minimum interest coverage ratio of 4.5 to 1. The credit facilities are payable on demand and is renewable annually. As at August 31, 2015, \$6,500 was drawn from the facilities in the form of bankers acceptance, with maturity dates ranging from September 2015 to November 2015. The Company is in compliance with the facilities covenants.

#### 14. Provisions

Included in provisions are the following amounts:

	August 31, 2015	November 30, 2014
	\$	\$
Litigations and disputes	746	546
Closed stores	1,080	768
	1,826	1,314
Gift card liabilities/loyalty programs liabilities	1,275	1,739
Total	3,101	3,053

The provision for litigation and disputes represent managements best estimate of the outcome of litigations and disputes that are on-going at the date of the statement of financial position. This provision is made of multiple items; the timing of the settlement of this provision is unknown given its nature, as the Company does not control the litigation timelines.

The payables related to closed stores mainly represent amounts that are expected to be disbursed to exit leases of underperforming or closed stores. The negotiations with the various stakeholders are typically short in duration and are expected to be settled within a few months following the recognition of the provision.

In the litigation and disputes and closed store provisions above, \$95 (2014 - \$nil) was unused and reversed into income. The amounts used in the year include \$789 (2014 - \$533) of the provisions for disputes and closed stores; this amount was used for the settlement of litigation and for the termination of the leases of closed stores.

Additions during the period include \$1,396 (2014 - \$404) to the litigation and closed stores provisions. The provisions were increased to reflect new information available to management.

The gift card and loyalty programs liabilities are the estimated value in gift cards and points outstanding at the date of the statement of financial position. The timing of the reversal of this provision is dependent on customer behaviour and therefore outside of the Company control.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

# 15. Deferred revenue and deposits

	August 31, 2015	November 30, 2014
	\$	\$
Franchise fee deposits	2,419	2,388
Supplier contributions and other allowances	3,800	1,321
	6,219	3,709
Current portion	(6,219)	(3,709)
	•	

# 16. Long-term debt

	August 31, 2015	November 30, 2014
	\$	\$ (restated, note 4)
Non-interest bearing holdbacks on acquisition of Mr. Souvlaki, repayable September 2015	88	88
Non-interest bearing holdbacks on acquisition of Extreme Brandz, repayable between September 2015 and March 2016	4,444	4,347
Non-interest bearing holdbacks on acquisition of ThaïZone, repayable September 2015	591	1,156
Non-interest bearing contract cancellation fees, payable in US dollars based on the performance of certain stores	94	96
Non-interest bearing holdbacks on acquisition of Café Dépôt, repayable between September 2015 and October 2016.	1,009	974
Balance of sale on acquisition of Madisons, bearing interest at 7.00%, repayable in quarterly capital payments of \$62 and expiring in July 2019	1,000	1,188
Bank loan <sup>(i)</sup> bearing interest at the bank <b>¢</b> prime plus 0.50%, secured by the property, plant and equipment of a subsidiary, repayable in fixed monthly capital repayments at \$24 plus interest with a maturity date of November 1, 2015. As of		
August 31, 2015, the bank prime rate is 4.50% Non-interest bearing holdbacks on acquisition of Manchu Wok,	2,601	2,819
repayable between December 2015 and December 2016	1,200	
	11,027	10,668
Current portion	(8,667)	(6,854)
	2,360	3,814

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 16. Long-term debt (continued)

<sup>(i)</sup> This loan is subject to restrictive covenants that have to be respected as at August 31, 2015. The requirements are for a subsidiary of the corporation to maintain certain working capital, interest coverage and debt to equity ratios. As of August 31, 2015, two of the covenants were not met.

#### 17. Earnings per share

The following table provides the weighted average number of common shares used in the calculation of basic earnings per share and that used for the purpose of diluted earnings per share:

	August 31,         November 3           2015         207	
Weighted daily average number of common shares	19,120,567	19,120,567

#### 18. Financial instruments

In the normal course of business, the Company uses various financial instruments which by their nature involve risk, including market risk and the credit risk of non-performance by counterparties. These financial instruments are subject to normal credit standards, financial controls, risk management as well as monitoring procedures.

#### Fair value of recognized financial instruments

Following is a table which sets out the fair values of recognized financial instruments using the valuation methods and assumptions described below:

	Αι	ugust 31, 2015	November 30, 201		
	Carrying amount	Fair value	Carrying amount	Fair value	
	\$	\$	\$ (restated, note 4)	\$ (restated, note 4)	
Financial assets					
Cash	26,998	26,998	6,701	6,701	
Accounts receivable	18,748	18,748	16,809	16,809	
Loans receivable	504	504	686	686	
Financial liabilities					
Line of credit Accounts payable and	6,500	6,500	11,750	11,750	
accrued liabilities	22,040	22,040	14,151	14,151	
Long-term debt	11,027	11,027	10,668	10,668	

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 18. Financial instruments (continued)

#### Determination of fair value

The following methods and assumptions were used to estimate the fair values of each class of financial instruments:

*Cash, accounts receivable, accounts payable and accrued liabilities*. The carrying amounts approximate fair values due to the short maturity of these financial instruments.

*Loans receivable*. The loans receivable generally bear interest at market rates and therefore it is managements opinion that the carrying value approximates the fair value.

*Long-term debt*. The fair value of long-term debt is determined using the present value of future cash flows under current financing agreements based on the Companyos current estimated borrowing rate for a similar debt.

#### 19. Revenues

The Companyos revenues include:

	Three	Nine	Three	Nine
	months	months	months	months
	ended	ended	ended	ended
	August 31,	August 31,	August 31, A	ugust 31,
	2015	2015	2014	2014
	\$	\$	\$	\$
Royalties	14,134	40,383	12,663	34,238
Initial franchise fees	512	1,966	847	2,944
Rent	962	3,023	1,541	3,650
Sale of goods, including construction revenues	12,429	40,870	10,306	28,284
Other franchising revenue	5,422	15,853	4,280	13,479
Other	1,544	3,627	597	2,643
	35,003	105,722	30,234	85,238

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 20. Operating expenses

Operating expenses are broken down as follows:

	Three	Nine	Three	Nine
	months	months	months	months
	ended	ended	ended	ended
	August 31,	August	August 31, A	ugust 31,
	2015	31, 2015	2014	2014
	\$	\$	\$	\$
			(restated,	(restated,
			note 4)	note 4)
Cost of goods sold and rent	10,851	35,133	12,429	30,591
Wages and benefits	7,337	23,400	4,233	13,802
Consulting and professional fees	1,827	3,366	982	2,584
Royalties	285	818	311	767
Other <sup>(1)</sup>	1,363	5,798	1,780	6,104
	21,663	68,515	19,735	53,848

<sup>(1)</sup> Other operating expenses are comprised mainly of rental assistance, travel & promotional costs, bad debt expense and other office administration expenses

### 21. Operating lease arrangements

Operating leases as lessee relate to leases of premises in relation to the Companys operations. Leases typically have terms ranging between 5 and 10 years at inception. The Company does not have options to purchase the premises on any of its operating leases.

The Company has entered into various long term leases and has sub leased substantially all of the premises based on the same terms and conditions as the original lease to unrelated franchisees. The minimum rentals, exclusive of occupancy and escalation charges, and additional rent paid on a percentage of sales basis, payable under the leases are as follows:

	Lease commitments	Sub-leases	Net commitments
	\$	\$	\$
2016	78,336	73,195	5,141
2017	72,183	67,581	4,602
2018	64,388	60,776	3,612
2019	57,531	54,617	2,914
2020	46,901	44,519	2,382
Thereafter	113,564	105,329	8,235
	432,903	406,017	26,886

Payments recognized as a net expense during the three and nine-month periods ended August 31, 2015 amount to \$3,946 and \$11,796 (2014 - \$2,656 and \$6,664).

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 21. Operating lease arrangements (continued)

Operating leases as lessor relate to the properties leased or owned by the Company, with lease terms ranging between 5 to 10 years. Some have options to extend the duration of the agreements, for periods ranging between 1 and 15 years. None of the agreements contain clauses that would enable the lessee or sub-lessee to acquire the property.

During the three and nine-month period, the Company earned rental revenue of \$962 and \$3,023 (2014 - \$1,541 and \$3,650).

The Company has recognized a liability of \$1,080 (November 30, 2014 - \$768) for the leases of premises in which it no longer has operations but retains the obligations contained in the lease agreement (Note 14).

#### 22. Guarantee

The Company has provided a guarantee in the form of a letter of credit for an amount of \$45 (November 30, 2014 - \$45).

#### 23. Contingent liabilities

The Company is involved in legal claims associated with its current business activities. The Companys estimate of the outcome of these claims is disclosed in Note 14. The timing of the outflows, if any, is out of the control of the Company and is as a result undetermined at the moment.

#### 24. Income taxes

Variations of income tax expense from the basic Canadian Federal and Provincial combined tax rates applicable to income from operations before income taxes are as follows:

	Augu	st 31, 2015	August 31, 2014		
			(res	tated, note 4)	
	\$	%	\$	%	
Combined income tax rate Add effect of:	8,542	26.9	7,196	26.6	
Disposition of capital property Non-deductible items	(102) 10	(0.3) 0.0	(84) 23	(0.3) 0.1	
Losses of a subsidiary for which no future tax assets are recognized	192	0.6	105	0.4	
Adjustment to prior year provisions	51	0.2	(5)	0.0	
Other . net	31	0.1	(19)	(0.1)	
Provision for income taxes	8,724	27.5	7,216	26.7	

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

#### 25. Segmented information

The Companys activities are comprised of Franchise operations, Corporate store operations, Distribution operations and Food processing operations. Operating segments were established based on the differences in the types of products or services offered by each division.

The products and services offered by each segment are as follows:

#### Franchising operations

The franchising business mainly generates revenues from royalties, supplier contributions, franchise fees, rent and the construction and renovation of restaurants.

#### Corporate store operations

Corporate stores generate revenues from the direct sale of prepared food to customers.

#### Distribution operations

The distribution operations generate revenues by distributing raw materials to restaurants of our Valentine and Franx banners.

#### Food processing operations

The Food processing plant generates revenues from the sale of ingredients and prepared food to restaurant chains, distributors and retailers.

Notes to the condensed interim consolidated financial statements

For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

### 25. Segmented information (continued)

Below is a summary of each segment performance during the period.

For the nine-month period ended August 31, 2015:

	Franchising	Corporate	Distribution	Processing	Inter-company	Total
	\$	\$	\$	\$	\$	\$
Operating revenues	74,005	22,312	4,365	6,210	(1,170)	105,722
Operating expenses	37,851	21,567	3,955	6,312	(1,170)	68,515
	36,154	745	410	(102)		37,207
Other eveneses						
Other expenses						
Depreciation - property, plant and equipment	331	610	4	193		1,138
Amortization . intangible assets	5,117		<u> </u>			5,117
Interest on long-term debt	255			86		341
Interest on long-term debt	200	_		00		341
Other income						
Foreign exchange gain (loss)	59	_	_	(86)	<u> </u>	(27)
Interest income	10	_	1	` <b>—</b> ´		<b>`11</b> ´
Impairment of goodwill	_	_	_	(200)	<u> </u>	(200)
						. ,
Gain on disposal of property, plant and equipment and intangibles	1,362	—	—	—	—	1,362
Operating income	31,882	135	407	(667)	—	31,757
Current income taxes	7,591	36	109		—	7,736
Deferred income taxes	988	_	_	—	—	988
Net income	23,303	99	298	(667)		23,033

Notes to the condensed interim consolidated financial statements

For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited)

(In thousands of Canadian dollars, except per share amounts)

# 25. Segmented information (continued)

For the nine-month period ended August 31, 2014:

	Franchising	Corporate	Distribution	Processing	Inter-company	Total
	\$	\$	\$	\$	\$	\$
Restated (note 4)						
Operating revenues	67,301	8,522	4,077	6,185	(847)	85,238
Operating expenses	35,973	8,550	3,734	6,438	(847)	53,848
	31,328	(28)	343	(253)	•	31,390
Other expenses						
Depreciation . property, plant and equipment	353	346	1	164		864
Amortization . intangible assets	4,372		•	•		4,372
Interest on long-term debt	310	•	•	51		361
Other income						
Foreign exchange gain (loss)	42			(26)		16
Interest income	54					54
Gain on redemption of preferred shares				100		100
Gain on disposal of property, plant and equipment	1,090					1,090
Dperating income	27,479	(374)	342	(394)		27,053
Current income taxes	6,676	(101)	92			6,667
Deferred income taxes	549					549
Net income	20,254	(273)	250	(394)		19,837

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 26. Statement of cash flows

Net changes in non-cash working capital balances relating to continuing operations are as follows:

	Three months ended August 31, 2015	Nine months ended August 31, 2015	months ended August 31,	Nine months ended August 31, 2014
	\$	\$	\$ (restated, note 4)	\$ (restated, note 4)
Accounts receivable Inventories	4,634 (119)	(1,939) 190	593 (441)	(1,183) (227)
Loans receivable Prepaid expenses and deposits Accounts payable and accrued liabilities	105 62	182 497 5 982	56 (16)	232 (156)
Provisions	2,448 (529) 6,601	5,982 48 4,960	(1,976) 838 (946)	(1,710) <u>1,109</u> (1,935)

#### 27. Related party transactions

Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation. Details of transactions between the Company and other related parties are disclosed below.

#### Compensation of key management personnel

The remuneration of key management personnel and directors during the periods was as follows:

	Three months ended August 31, 2015	Nine months ended August 31, 2015	months ended August 31, A	Nine months ended August 31, 2014
	\$	\$	\$	\$
Short-term benefits	236	638	221	621
Board member fees	11	31	16	30
Total remuneration of key management personnel	247	669	237	651

Key management personnel is composed of the Company¢ CEO, COO and CFO. The remuneration of directors and key executives is determined by the Board of directors having regard to the performance of individuals and market trends.

Given its widely held share base, the Company does not have an ultimate controlling party; its most important shareholder is its CEO, who controls 26% of the outstanding shares.

**Notes to the condensed interim consolidated financial statements** For the nine-month periods ended August 31, 2015 and August 31, 2014 (unaudited) (In thousands of Canadian dollars, except per share amounts)

### 27. Related party transactions (continued)

The Company also pays employment benefits to individuals related to members of the key management personnel described above. Their total remuneration was as follows:

	Three	Nine	Three	Nine
	months	months	months	months
	ended	ended	ended	ended
	August	August	August 31, A	ugust 31,
	31, 2015	31, 2015	2014	2014
	\$	\$	\$	\$
Short-term benefits	99	279	170	419
Total remuneration of individuals related to key management personnel	99	279	170	419

A corporation owned by individuals related to key management personnel has non-controlling participation in two of the Companys subsidiaries. During the period ended August 31, 2015, dividends of \$nil (2014 - \$nil) were paid by those subsidiaries to the above-mentioned company.

#### 28. Subsequent events

On September 18, 2015, the Company finalized the acquisition of 60% of the assets of Big Smoke Burger for a total consideration of \$3,000.